

EXECUTIVE SUMMARY

The Area Development District concept was originated in Kentucky in 1961 with the establishment throughout the state of what were called Area Development Councils. These became the basis for Kentucky recommendations to place the Area Development authorization in a number of Federal acts, including the Appalachian Regional Development Act and the Public Works and Economic Development Act, of 1965.

The local-state-federal partnership was fully realized in the federal acts, which then made federal designation and funds available for the final establishment of the fifteen Area Development Districts, or ADDs, in 1968. By executive order of the Governor, all state agencies were directed to work consistently with the fifteen areas in local area approaches to programs.

The Barren River Area Development District was incorporated in this final system of Districts in June, 1968, and funded as an Economic Development District under 301B of Title III of the Public Works and Economic Development Act of 1965. In 1972, the Kentucky General Assembly provided state statutory authorization for the fifteen ADDs with enactment of Kentucky Revised Statutes 147A.050.

The Barren River Area Development District (BRADD) is a ten-county region located in southcentral Kentucky consisting of Allen, Barren, Butler, Edmonson, Hart, Logan, Metcalfe, Monroe, Simpson, and Warren Counties and 26 incorporated cities. The 2000 population of the District is 255,225, which represented a 14.6% growth over the 1990 population of 222,766.

Females comprise 51.2% of the population in 2000, as compared to 51.9% in 1990. African Americans comprise 6% of the population in 2000, as compared to 6.2% in 1990. As with the rest of the nation and Kentucky the population is

getting older. The median age for the region in 2000 was 36.7 years as compared to 30.8 years in 1960.

The BRADD civilian labor force has increased from 128,482 in 2004 to 132,976 in 2005, a 3.5% increase for the one-year period. Unemployment in the region has increased slightly from an annual rate of 5.3% in 2004 to an annual rate of 5.7% in 2005.

Located approximately 60 miles north of Nashville, the area is situated with excellent access to markets and suppliers, which is enhanced by a national transportation network consisting of Interstate 65, the Louie B. Nunn and Natcher Parkways and CSX railroad running through the District. Bowling Green, the largest city in the region is the location of the Western Kentucky University and the Kentucky Advanced Technology Center, highly regarded training and education facilities.

The BRADD consists of approximately 4,000 square miles of flat to hilly terrain in the Pennyroyal region of the Mississippi Plateau in southcentral Kentucky. Forty percent of the area has a karst topography, which has endowed the region with many spectacular grottoes, sinkholes, and caverns, including Mammoth Cave National Park in Barren, Edmonson and Hart Counties, considered the longest cave in the world. The other 60% varies from gently rolling loess deposited soil material, to steep residuum material. The Barren River and Green River drain the area and there are two large flood control/recreation lakes in the region, Barren River Lake and Nolin River Reservoir. All but a small portion of the District is located in the Green River watershed. Elevations range from under 400 feet above sea level along the Western Green River plains to over 800 feet in the eastern hills of Metcalfe and Monroe Counties.

Since 2003 the largest concentration of employment has been in the service sector with 33% of the jobs, followed by the manufacturing sector with 16% of the jobs.

Currently, the major industrial employers in the region are the automotive; plastics; metals; food; and logistics, warehousing and distribution sectors. Agriculture continues to be a major component of the economy of the region with many counties ranking at the top of production in the state for beef cows, cattle and calves, burley tobacco, hay and alfalfa, milk production, soybeans, grains and hog and pigs. Tourism, with the location of Mammoth Cave National Park, Barren River Reservoir State Park, Nolin Reservoir State Park and numerous other natural and man-made attractions, continues to be a key and growing economic sector. Since 2003 travel expenditures in the region have increased from almost \$344 million to almost \$399 million in 2005, a 15.9% increase.

CHAPTER 1

PUBLIC/PRIVATE PARTNERSHIPS

A. ORGANIZATION AND MANAGEMENT

Based upon the data and information, comments of the local officials and public, input from the advisory committees, and examination of other plans, revisions to the regional goals and objectives and development strategies were made by staff and the draft document was presented to the CEDS Strategy Committee. The Committee met on August 22, 2008. Upon review and modifications the Committee made a recommendation of approval to the BRADD Board to adopt the CEDS update. The draft CEDS was made available for public review by posting on the BRADD web site on August 22, 2008. The BRADD Board considered the update at its September 22, 2008 meeting. The resolution adopting the Update was approved unanimously.

B. METHODOLOGY FOR COOPERATING AND INTEGRATING WITH THE STATE'S ECONOMIC PRIORITIES

The BRADD reviews Kentucky's economic priorities, plans and strategies and to the extent possible, and recognizing that opportunities and problems vary throughout the Commonwealth, will incorporate those strategies into the goals, objectives, and initiatives of the Barren River Comprehensive Economic Development Strategy.

Governor Steve Beshear was inaugurated in January 2008. The Governor has developed new goals to guide his administration. The following are the Governor's Goals for Kentucky.

GOALS FOR THE COMMONWEALTH

1. Employment and Economic Growth
 - 1.1 Advance Viable Industries
 - 1.2 Foster Rural Development
 - 1.3 Encourage Entrepreneurialism among Kentucky Residents
 - 1.4 Promote Kentucky Nationally and Globally
 - 1.5 Nurture and Grow Kentucky Businesses
 - 1.6 Encourage Responsible and Sustainable Use of Kentucky's Natural Resources
 - 1.7 Continue to Develop Kentucky's Infrastructure System
 - 1.8 Improve National and Global Competitiveness

2. Strengthen Kentucky's Education System
 - 2.1 Support and Advance Early Childhood Education
 - 2.2 Encourage Student Progress and Educational Advancements
 - 2.3 Promote Higher Education to Students and Ensure Readiness
 - 2.4 Provide Teachers with Needed Tools to Ensure their Top-Performance
 - 2.5 Ensure Literacy for every Kentuckian
 - 2.6 Broaden Computer Education and Skills
 - 2.7 Prepare Students to Achieve Lifelong Success
 - 2.8 Achieve Statewide Universities' Goals

3. Healthy Kentuckians
 - 3.1 Encourage and Promote Healthy Lifestyles
 - 3.2 Improve Healthcare System
 - 3.3 Access to Quality Healthcare for all Kentuckians
 - 3.4 Educate Children about the Dangers of Illegal Drugs

4. A Safer Kentucky
 - 4.1 Stop the Rampant Illegal Drug Use and Trafficking
 - 4.2 Improve Kentucky's Jail, Prison, and Parole Systems
 - 4.3 Protect and Keep Our Homes and Communities Safe
 - 4.4 Ensure the Safety of Kentucky's Defenseless Citizens

5. Efficient and Ethical Government
 - 5.1 Organize Governments to Ensure Efficiency and Effectiveness
 - 5.2 Establish and Require Observance of Ethical Guidelines
 - 5.3 Efficient and Responsible Use of Government Resources

CHAPTER 2

ECONOMIC BACKGROUND OF THE REGION

A. Economy

Recent Developments

During the period from July 1, 2007 to June 30, 2008, the region experienced an increase of over \$126 million of private investment and 1,126 new jobs that resulted from 28 industries locating in the region or expanding existing operations. The following table identifies the industries by county as listed by the Kentucky Economic Development Cabinet.

Project/Company	Private Investment	Jobs	Other
Allen County			
Barren County			
March Coatings Inc	\$ 500,000	30	New
ACK Controls Inc	\$ 1,100,000	25	Expansion
Bluegrass Dairy and Food LLC	\$ 300,000	10	Expansion
Butler County			
Dynastrosi Laboratories LLC	\$ 9,677,500	20	New
Edmonson County			
GSYS Military Products LLC	\$ 550,000	27	New
Yahagi America Molding Inc	\$ 1,100,000	15	Expansion
Hart County			
Oscarware Inc	\$ 100,000	9	Expansion
Logan County			
Cumberland Recycling Group	\$ 4,100,000	18	New
Logan Aluminum	\$ 30,000,000	40	Expansion

Nelson Co of Kentucky	\$ 100,000	4	Expansion
Amtech LLC	\$ 350,000	18	Expansion
Emerson Electric Co	\$ 5,000,000		
Metcalfe County			
James Ritter Lumber Co Inc	\$ 2,500,000	20	Expansion
Monroe County			
Anderson Forest Products Inc	\$ 500,000	9	Expansion
Roy Anderson Lumber Co	\$ 3,200,000		Expansion
Simpson County			
Wabash National Corporation	\$ 26,580,000	460	New
HBAS Manufacturing Inc.	\$ 8,645,842	150	Expansion
New Mather Metals	\$ 8,400,000	18	Expansion
DeWeese Construction	\$ 1,200,000	20	New
Old Kentucky Leathers Inc	\$ 350,000		Expansion
Warren County			
MTS Automotive	\$ 2,175,000	30	New
DESA Speciality LLC	\$ 6,460,000	135	Expansion
HeathCo LLC	\$ 3,798,500	30	Expansion
Eagle Industries	\$ 1,000,000		Expansion
Stoody Corp	\$ 1,200,000	3	Expansion
Whayne Supply	\$ 7,352,589	15	Expansion
Green Industrial Services LLC	\$ 291,500	20	New
Western Kentucky Drywall Supply	\$ 400,000		Expansion
TOTAL	\$ 126,930,931	1126	

Tourism

Tourism remains a major contributor to the BRADD economy, with almost \$466 million in expenditures during 2007. Table 2.A.2 presents the total travel expenditures in the region by county for the period 2005 – 2007. During this three-year period, expenditures have increased by almost 17%. Tourism employment totaled 5,458 in the region during 2005 and 176,000 in the state during the same period.

The region has a multitude of attractions, with the Mammoth Cave National Park being the largest not only in the ten county area but in the state. I-65 provides excellent access to the region’s attractions, which can be viewed at the following website: <http://www.kytourism.com/sitestosee/caves.htm>

Table 2.A.2					
Travel Expenditures and Percentage Changes					
in the BRADD for 2005, 2006 and 2007					
County	2005 Expenditures	2006 Expenditures	2007 Expenditures	Growth 2005-2006 % (+/-)	Growth 2005-2007 % (+/-)
Allen	\$8,003,595	\$8,496,709	\$9,071,783	6.2%	13.35%
Barren	\$71,847,991	\$74,821,274	\$82,613,443	4.1%	14.98%
Butler	\$3,269,830	\$3,350,030	\$3,671,925	2.5%	12.30%
Edmonson	\$3,951,388	\$4,232,133	\$4,379,235	7.1%	10.83%
Hart	\$15,532,557	\$16,377,671	\$17,230,740	5.4%	10.93%
Logan	\$15,148,280	\$16,280,448	\$17,375,058	7.5%	14.70%
Metcalfe	\$3,195,934	\$3,392,184	\$3,564,352	6.1%	11.53%
Monroe	\$3,630,290	\$3,928,715	\$4,056,485	8.2%	11.74%
Simpson	\$23,726,487	\$24,254,643	\$25,069,881	2.2%	5.66%
Warren	\$250,218,317	\$273,920,512	\$299,494,221	9.5%	19.69%
BRADD	\$398,524,669	\$429,054,319	\$466,527,123	7.7%	17.06%

STATE	\$9,400,000,000	\$10,070,000,000	\$10,720,000,000	7.1%	14.04%
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Source: Kentucky Department of Tourism, 2008

B. INDUSTRIAL INFRASTRUCTURE – SITES AND BUILDINGS

The BRADD region has several available industrial sites as presented in the table below. The Kentucky Cabinet for Economic Development maintains information on available industrial sites in each county. In order for a site to be listed by the Cabinet it must meet certain criteria. More current information is available through the website at

<http://www.thinkkentucky.com/EDIS/Sites/SiteByCounty.aspx>

BRADD INDUSTRIAL SITES

Site ID	Site Name	Total Acreage	Largest Possible Tract	Rail	Minimum Distance To	
					Interstate/ Parkway	Airport
ALLEN						
003-001	Scottsville Industrial Park	14.2	14.2	No	21	73
BARREN						
009-005	Highland Glen Industrial Park	309.7	151.2	Possible	3.3	90
009-006	Cave City	30.0	30.0	Possible	1.9	80
009-003	Glasgow	21.9	21.9	No	2.3	90
BUTLER						
031-001	Industrial Park South	98.7	69.7	No	0	60

EDMONSON						
061-001	Edmonson County Industrial Park	26.6	17.6	Possible	1.3	84
HART						
099-002	Progress Park	50.8	50.8	No	3.5	75
LOGAN						
141-001	Adairville Industrial Park	148.6	148.6	No	23.4	47
141-003	West Industrial Park	115	115	Possible	27.1	61
141-010	Auburn Industrial Park	76.7	76.7	Possible	14.8	58
141-007	Shelton Lane Industrial Park	75.3	75.3	Possible	25.5	61
141-002	Lewisburg	15.0	15.0	No	23.6	84
METCALFE						
169-003	Edmonton	38.5	38.5	No	2.5	107
169-001	Edmonton-Metcalfe County Industrial Park	7.0	7.0	No	4.7	107
MONROE						
171-002	Capp Harlan Industrial Park	62.5	62.5	No	30	89
SIMPSON						
213-010	Sanders Interstate Industrial Park	275.63	210.7	No	0.25	47
213-005	Franklin	22.9	22.9	Possible	2.8	50
213-007	Wilkey North Industrial Park	154.5	143.8	Possible	8.3	50
WARREN						
227-010	Kentucky Transpark	367.8	169	Possible	0.9	69

227-001	South Central Kentucky Industrial Park	246.24	169	Possible	1.1	61
227-013	Berry Industrial Property	114.0	114.0	Possible	2	62
227-008	Scotty's Industrial Park	104.6	81.7	Possible	3.8	68
227-011	Murphy Industrial Property	33.7	19.9	Possible	1.5	62

BRADD INDUSTRIAL BUILDINGS

There are 20 available industrial buildings in the BRADD as maintained by the Kentucky Cabinet for Economic Development. Buildings must meet established criteria in order for the cabinet to include them on their list. Since this list changes current information can be found at:

<http://www.thinkkentucky.com/EDIS/Bldg/bldgByCounty.aspx>

BRADD EXISTING AVAILABLE INDUSTRIAL BUILDINGS

Building ID	Building Name	Square Feet	Acreage	Min. Ceiling Ht.	Rail
BARREN					
009-013	Pan Oston Facility	47,880	11.7	20.0' minimum	No
009-006	Sorensen Building	55,510	21.0	16.0' minimum	No
BUTLER					
HART					
099-007	Louisville Bedding	48,000	6.0	26.0' minimum	No
099-006	Akebono Building	36,500	7.4	20.0' minimum	No
LOGAN					
141-010	Big Dutchman / Built Rite	103,000	13.0	12.0' minimum	No
141-013	Former ITW, Shakeproof Building	98,247	42.7	14.0' minimum	Possible
141-014	Shelton Lane Warehouse Spec	20,000	2.1	20.0' minimum	No

MONROE					
171-005	Kentucky LAJAT Bldg.	108,000	27.9	10.0' minimum	No
171-004	Tompkinsville Spec Building	20,000	74.0	24.0' minimum	No
SIMPSON					
213-012	Globe Furniture Bldg.	81,250	7.0	13.6' minimum	No
213-009	Novitec Building	14,000	3.1	10.0' minimum	No
213-018	Tyco Electronics Building+	180,620	21.2	12.0' minimum	No
213-020	Mahle Engine Components	36,300	4.0	13.0' minimum	No
213-017	Philmo #2	33,490	2.3	22.0' minimum	No
213-019	Walker Building	23,000	6.0	16.0' minimum	No
WARREN					
227-030	H H & L Warehouse (former Pet Milk)+	86,000	8.5	16.0' minimum	No
227-032	Former ASC Building	74,200	8.9	15 at eaves	No
227-025	Kentucky Mid-South Storage Bldg.	37,200	11.0	28.0' minimum	No
227-033	Former Nyloncraft	32,250	9.3	17.0' minimum	No
227-031	Bowling Green Flex Park Spec. Bldg.	30,000	13.2	27.0' minimum	No

C. WORKFORCE DEVELOPMENT

Civilian Labor Force

The “civilian labor force” is defined as the sum of both employed and unemployed persons sixteen years of age and older, excluding armed forces personnel and persons in penal and mental institutions, sanitariums, and homes for the aged, infirmed, or needy. Persons “not in the labor force” are those not classified as employed or unemployed and include persons retired, those engaged in their own housework, those not working while attending school, those unable to work because of long-term illness, those discouraged from seeking work because of personal or job market factors, and those who are voluntarily idle .

The labor force of the BRADD region increased by 15.1 percent during the period between 1990-2000. This compared to a national growth rate during the same time frame of 13.2 percent and Kentucky's overall growth of 9.7 percent.

During the 2000-2003 time period the region continued to see population growth in eight of the ten counties. Warren County led the way in population growth by recording a 3.5 % growth, compared to a national average of 3.3%. Monroe and Metcalfe counties recorded negative population growth during the recording period.

Population by age group, 2000			
	USA	KY	BRADD
All ages	281,421,906	4,041,769	255,225
Under 5 years	19,175,798	265,901	16,622
5 to 17 years	53,118,014	728,917	45,520
18 to 20 years	12,228,901	179,694	13,534
21 to 24 years	14,914,553	222,164	15,405
25 to 34 years	39,891,724	568,108	34,373
35 to 44 years	45,148,527	642,665	39,023
45 to 54 years	37,677,952	556,932	33,630
55 to 64 years	24,274,684	372,595	24,404
65 and 74 years	18,390,986	273,943	17,588
75 to 84 years	12,361,180	172,589	11,154
85 years and over	4,239,587	58,261	3,972

According the U.S. Department of Labor's Bureau of Labor Statistics the National unemployment rate for July 2008 was 5.7 percent. The BRADD unemployment for the same time frame was 6.5 percent. The Commonwealth's rate was 6.6 percent.

The average weekly income reported in 2005 for the BRADD was \$576 compared to \$782 in the U.S.

Workforce Status, person 16-64. 2000 Census			
	USA	KY	BRADD
Male:	90,599,912	1,319,896	83,199
In labor force:	71,628,269	1,000,673	65,922
In Armed Forces	987,898	17,475	120

Civilian:	70,640,371	983,198	65,802
Employed	66,570,317	926,194	62,443
Unemployed	4,070,054	57,004	3,359
Not in labor force	18,971,643	319,223	17,277
Female:	91,589,193	1,337,978	84,549
In labor force:	62,553,921	866,222	56,033
In Armed Forces	164,239	1,642	10
Civilian:	62,389,682	864,580	56,023
Employed	58,782,297	814,094	52,474
Unemployed	3,607,385	50,486	3,549
Not in labor force	29,035,272	471,756	28,516

D. EDUCATION

For the 2007-2008 school year the BRADD had 14 public school districts with a total of 43,315 students enrolled in grades K-12, a 1% increase since 2006-2007.

Western Kentucky University is part of the public Kentucky postsecondary education system. WKU's main campus and community college are both located in Bowling Green and the Glasgow Regional Center WKU Campus in Glasgow. Western offers: certificate programs, associate degrees, four-year bachelor degree programs, and graduate studies. WKU's 2008 Fall enrollment is 19,785 students. WKU's enrollment is expected to increase to 22,000 in 2012 and 27,000 in 2022.

The Bowling Green region of the statewide Kentucky Community and Technical College System (KCTCS) is the home to six campuses that house community

and technical curriculums providing degrees in relevant fields of study to the residents of the region. The campuses include: the Main Campus at Bowling Green, Kentucky Advanced Technology Institute at Bowling Green, The Glasgow Technology Campus and the Glasgow Campus both at Glasgow, and the Transpark Center located in the Southcentral Kentucky Transpark and the new Franklin Technology Center was completed in the Spring of 2008.

E. TRANSPORTATION

Major widening of I-65 from four to six lanes is nearing completion from Elizabethtown to the Tennessee State line.

Other Arterial Highways

Veterans Memorial Blvd., a four-lane facility in Warren County, has been renamed US 68-KY80 to further increase connectivity throughout the region.

Planning Studies

KY 100 and Kentucky 163 (Monroe County) Planning Studies are nearing completion, and a planning study addressing alternatives for KY 163 (Metcalfe County) has been completed. .

Nashville Road/Campbell Lane Circulation Study was completed in the past year. This study, which was undertaken by the BG-WC MPO, identified actions that should be undertaken to improve congestion and safety in this rapidly developing area in southern Bowling Green.

The I-65/US 231 Interchange Study, which was undertaken by the Kentucky Transportation Cabinet, was prepared as a pre-design study of the proposed I-65 Interchange using varying access management strategies. Based upon this study a single point urban interchange (SPUI) was recommended. The study

also recommended various access management improvements on US 231 to alleviate congestion.

The Elrod Road Interchange Study was undertaken by the Kentucky Transportation Cabinet to determine the need for an interchange at the Elrod Road and Natcher Parkway intersection. The study is nearing completion.

The MPO undertook a study of the Go by transit system to identify improvements, opportunities and the need and location for new routes during the past year.

Bicycle and Pedestrian Transportation

Bowling Green – Warren County has added additional mileage to the communities Greenway system.

Transportation Safety Initiatives

The BRADD finalized their activities under the Commonwealth's Highway Safety program. During the period, staff coordinated or provided safety events in all ten counties. Seat belt usage in the region increased by 10% during the year.

F. INFRASTRUCTURE

Water Treatment and Distribution

The number of water companies decreased by two during the last year. There are now twenty-nine instead of thirty-one water companies in the BRADD. Caveland Environmental Authority took over the operation of Cave City and Mammoth Cave National Park water systems. Of the twenty-nine, two are non-public and produce water for industrial use or for commercial sale of spring water. Of the twenty-seven public companies, only 13 actually withdraw, treat and produce finished water for distribution to their customers.

Wastewater Treatment and Collection

The number of wastewater treatment plants increased from sixteen to seventeen in the region serving entities that include eighteen cities, four county water districts and various unincorporated areas. Caveland Environmental assumed the operation of the new treatment plant for the Hart County Industrial Park in Horse Cave. The number of water districts operating wastewater plants increased from one to four this year. Joining Warren County Water District in the management of wastewater treatment plants are Butler, Edmonson, and Simpson Water Districts.

G. TECHNOLOGY

During the past year the City of Franklin received a \$1,000,000 grant to assist in the construction of a fiber optic loop to the Wilkey and Sanders Industrial Parks and other areas of the city. The project will connect to the existing fiber optic infrastructure in Bowling Green, which was developed to serve the EDA funded ICC in the southern part of Bowling Green. The new infrastructure will provide a capacity, which will enable the City of Franklin to attract industrial jobs and investment through new and expanded companies. The fiber optic line will also serve the new Franklin Technology Center and be instrumental in the improvement of skills of the areas workforce.

H. ENVIRONMENT

No significant changes occurred during the year.

IDENTIFICATION OF OTHER PLANS AND STRATEGIES

Transportation

Kentucky Enacted Six-Year Highway Plan, FY 2007-2012, Kentucky Transportation Cabinet, May 2006,

Bowling Green – Warren County MPO Long Range Transportation Plan, 2005-2030, Bowling Green – Warren County Metropolitan Planning Organization, 2005.

Bowling Green – Warren County MPO Transportation Improvement Program, FY 2005-2010, August 16, 2005.

BRADD Regional Concept Plan, Barren River Area Development District, October 27, 2005.

Economic Development

Visioning Kentucky's Future – Measures and Milestones 2004, Kentucky Long Term Policy Research Center, 2004.

Kentucky Strategic Plan for Economic Development 2005-2009, October 2005 Update, Kentucky Economic Partnership, Kentucky Cabinet for Economic Development.

Workforce

Barren River Workforce Investment Area Five-Year Plan, Barren River Area Development District.

Infrastructure

BRADD Area Water Management Plan, Update 2003, Barren River Area Development District.

BRADD Wastewater Facilities, BRADD Water Council, 2006

Draft Water Resource Management Plan – Mammoth Cave National Park, March 2006, Joe Meiman, Mammoth Cave National Park.

Connect Kentucky, Accelerating Technology in the Commonwealth, 2006. Connect Kentucky. Individual county strategic plans have been developed for all BRADD counties.

Human Resources

Barren River Area Agency on Aging Area Plan, 2006-2007, Barren River Area Development District, 2006.

Kentucky State Plan on Aging - Fiscal Years 2005-2008, Cabinet for Health and Family Services.

Challenging the Spirit – Strategic Plan for 2007/2008- 2011/2012 , Western Kentucky University - <http://www.wku.edu/strategicplan.pdf>

Land Use

Barren County 2004 Comprehensive Plan, 2004-2024 Update, Joint City-County Planning Commission of Barren County, Kentucky, December 20, 2004.

Brownsville-Edmonson County Comprehensive Plan - 1997, Barren River Area Development District, 1997.

Hart County Comprehensive Plan 2000 Update, Hart County Planning Commission, August 2000.

Logan County Comprehensive Plan Update - 2004, Logan Joint Cities-County Planning Commission, July 15, 2004.

Tompkinsville – Monroe County Comprehensive Plan - 2002, Tompkinsville Planning Commission, December 18, 2002.

Simpson County Comprehensive Plan Update – 2006, Franklin-Simpson Joint Planning Commission, 2006.

1990 Comprehensive Plan for Warren County. Comprehensive Plan and WCCP - Part III – Policy Plan 2005 Kentucky as Updated, City-County Planning Commission of Warren County and the Comprehensive Planning Task Force.
Note: Eight additional small area policy plans or addendums have also been prepared.

Hazard Mitigation and Disaster Preparation

BRADD Natural Hazard Mitigation Plan – Revised 2006, Barren River Area Development District, April 2006.

BRADD Natural Incident Management System (NIMS) Assessment, BRADD Communities, Ongoing Web based data entry system.

Identification Of Past, Present, And Future Economic Investments

Past Investments

FY 2001-2002 -The BRADD attracted 6 new industries with an investment of \$59 million and the creation of 379 jobs. Over 27 industries expanded during the period with an investment of over \$99 million and an addition of 700 jobs.

The City of Tompkinsville completed the development of a 75-acre industrial park and a new industrial speculative building within the park.

The Simpson County Industrial Authority began the construction of a new 175-acre industrial park along I-65. Funding was obtained for a new 500,000-gallon water tank and for expansion of wastewater service.

Major widening of I-65 from four to six lanes was underway from Elizabethtown to the Tennessee State line. Included in this project is the replacement of all bridges with spans wide enough to permit I-65 to become eight lanes sometime in the future.

FY 2002-2003 – During the period, 6 new industries invested over \$69 million and created 814 jobs in the region. Over 17 industries expanded their operations through capital investments over \$129 million and 500 additional jobs.

Development of the region's first intermodal transportation facility, the Kentucky Trimodal Transpark, advanced with the initial 884 acres of land being acquired or under contract. When completed, land acquisition in phase one of the project will include approximately 2,000 acres and will provide the connecting link between rail and highway transportation freight only and will serve as a major business/industrial park and distribution center for the region.

FY 2003-2004 – Five new industries located in the region during the year bringing an investment of over \$208 million and 602 new jobs. Expansion of 24 existing industries resulted in capital investment of \$228 million and 1,737 new jobs.

FY 2004-2005 - Three new industries with capital investments of \$850,000 and 115 new jobs were announced during the period. Twenty-six existing industries announced expansions with a total investment of \$239,636,000 and the addition of 1,779 jobs.

The Edmonson County Industrial Authority purchased an additional 50 acres adjacent to the existing industrial park for expansion.

FY 2005-2006 – During the period nine new industries announced their location to the region with a capital investment of \$105,150,000 and creation of 1,195 jobs. The largest of these was the announcement by Mr. David B. Garvin, a Bowling Green entrepreneur, concerning the development of a \$53.3 million recreational vehicle mecca on I-65 in Simpson County. Scheduled to open in 2007, the facility is expected to draw 1.8 million tourists and eventually employ 800 people.

T Marzetti invested \$40 million to construct a plant in Horse Cave to produce salad dressings and sauce. The company will employ 250.

Twenty existing industries announced expansions during the period with a capital investment totaling \$133,739,525 and the creation of 1,299 jobs. The major expansions in the region were: Dart Container in Horse Cave with a \$57,525,000 investment and addition of 412 jobs and Kobe Steel in Bowling Green with a \$41,700,000 investment and addition of 50 jobs.

Widening of I-65 continued with work starting on the remaining section in Warren County and the beginning of widening within Simpson County.

FY 2006-2007

During the period ten new industries announced their location to the region with a capital investment of \$72,183,724 and creation of 864 jobs. The largest of these was the announcement Sister Schubert's Inc. with a \$35,000,000 investment and 298 jobs.

Twenty-eight existing industries announced expansions during the period with a capital investment totaling \$95,542,701 and the creation of 1,205 jobs. The major expansions in the region were: Huish Detergents with a capital investment of \$30,000,000 and the creation 100 jobs. Pan-Osten announced an expansion with a capital investment of \$8,000,000 and created 200 jobs.

Widening of I-65 continued with work on the remaining section in Warren County and the continuing of widening within Simpson County.

FY 2007-2008

During the period eight new industries announced their location to the region with a capital investment of \$45,074,000 and creation of 625 jobs. The largest announcement was Wabash National locating a facility in Simpson County with an investment of \$26 million and is expected to create 460 jobs. Wabash will be manufacturing semi-truck trailers.

Twenty existing industries announced expansions during the period with a capital investment totaling \$81,856,931 and the creation of 501 jobs. The major expansions in the region were: Logan Aluminum in Logan County invested \$30 million to house and install a scrap aluminum furnace. This equipment will allow Logan Aluminum to purchase bulk scrap aluminum and melt it in-house; so that the molten aluminum can be used in their rolled aluminum can stock production. The furnace uses the paint and dyes on the scrap aluminum as fuel for the melting process thereby reducing emissions and energy use. This is the only piece of equipment like this in North America. The expansion will allow for 30

more jobs. HBAS Manufacturing in Simpson County invested \$8,645,452 and created 150 new jobs. HBAS manufactures audio equipment for the automotive industry.

Widening of I-65 continued with work on the remaining section in Warren County and the continuing of widening within Simpson County.

CHAPTER 3

ECONOMIC CLUSTER ANALYSIS

No significant changes were noted in the economic clusters since last year. The food industry cluster experienced an increase of one facility since the last analysis.

CHAPTER 4

REGIONAL GOALS

The goals and objectives of the existing CEDS were reviewed and updated. Those items noted in highlighting were recommended by the CEDS Strategy Committee to modify the existing strategic plan. The major change was the addition of a new section for public protection.

ECONOMY

GOAL 1: Provide support to local governments and economic development agencies in order to encourage & facilitate economic growth in the region.		
STRATEGY	GROUP/PERSON RESPONSIBLE	MEASURABLE OUTCOME
OBJECTIVE – A: Maintain financial opportunities and staff resources to help attract and retain business and industry.		
7. Utilize resources that link private sector entrepreneurs and businesses with the appropriate expertise and resources to acquire a competitive advantage.	BRADD and WKU staff	Increase jobs and promote economic growth.
GOAL 2: Encourage & stimulate small business development & entrepreneurship.		
STRATEGY	GROUP/PERSON RESPONSIBLE	MEASURABLE OUTCOME

OBJECTIVE – A: Provide technical assistance, marketing information & referral services		
2. Provide or coordinate regional training programs for small businesses	WKU (SBDC), BRADD	Increase jobs and promote economic growth
3. Assist with training for permitting and accountability for business and industry.	BRADD, WKU (SBDC), KYEDC	Increase jobs and promote economic growth
4. Utilize available resources to encourage and guide technology based business start-ups and facilitate growth of existing businesses to the next platform.	WKU and BRADD staff	Increase jobs and promote economic growth
5. Utilize available resources to provide training opportunities for small businesses through the Strategic Small Business Alliance via the Chambers of Commerce.	BRADD staff, Chamber of Commerce and WKU	Increase jobs and promote economic growth
GOAL 3: Expand the tourism industry by better utilizing regional tourism opportunities		
STRATEGY	GROUP/PERSON RESPONSIBLE	MEASURABLE OUTCOME
OBJECTIVE – A: Actively seek funding to develop physical, cultural, agricultural, recreational & other resources that are currently undeveloped or need to be expanded in order to increase tourism		
5. Seek opportunities to increase regional tourism from the upcoming Statewide events (Lincoln Centennial, Ryder Cup, FEI/Altech Equestrian Games).	Existing South Central Kentucky Tourism Organizations, Kentucky Tourism Department BRADD	Increase in tourism visitation

GOAL 5: Strengthen the economic development efforts in the region

STRATEGY	GROUP/PERSON RESPONSIBLE	MEASURABLE OUTCOME
OBJECTIVE – A: Establish regional forums to encourage cooperation & communication in order to stimulate economic development		
2. Partner with the area chambers of commerce to provide information for businesses to utilize the industrial training consortium.	BRADD staff, Chambers of Commerce, and WKU	Increase jobs and promote economic growth.

EDUCATION

GOAL 1: Make higher education more accessible and affordable to BRADD citizens

STRATEGY	GROUP/PERSON RESPONSIBLE	MEASURABLE OUTCOME
OBJECTIVE – A: Increase the number and percent of citizens who receive a high school diploma, GED, and postsecondary degrees		
7. Support Project Graduate, a statewide outreach program by the Council on Postsecondary Education in partnership with Kentucky’s public colleges and universities, the Kentucky Community and Technical College System and the Association of	KCTCS, Adult Learning Centers, and WKU	Increase in the number of high school and college graduates as well as GED obtainment.

Independent Kentucky Colleges and Universities. This program offers incentives and services to former students with 90 or more credit hours to return and complete their degrees.		
8. Provide innovative delivery systems and programs to accommodate place-bound and lifelong learners.	Local Higher Education Providers	Increase enrollments.
OBJECTIVE – C: Promote the importance of employment skills, work maturity and work ethics and the creation of programs to offer these skills and promote increased cross training and upgrade training of existing employees.		
6. Provide information to employers on the value of the Work Ethic Seal Program.	BRADD staff and Area Chambers of Commerce	Number of students participating in the Work Ethic Seal Programs.

PUBLIC PROTECTION

GOAL 1: Enhance the effectiveness of law enforcement and other public protection systems in the District.		
STRATEGY	GROUP/PERSON RESPONSIBLE	MEASURABLE OUTCOME
OBJECTIVE – A: Obtain more funding for training of local law enforcement officials and to increase training to all levels of staff.		
1 Encourage all municipalities to participate in training at Eastern Kentucky University. Study feasibility of branch training center at Western Kentucky University.	BRADD Local Governments	Increased access for certified professional training.
OBJECTIVE – B: Maximize drug enforcement efforts through education training opportunities, grants for enforcements operations, and securing additional funds to increase overall effort		

1 Continue and expand the Narcotics Task Forces	BRADD Local Governments	Reduction of drugs in communities
2 Promote drug education and awareness through new and existing Drug Abuse Resistance Education (D.A.R.E.) programs	BRADD Local Governments	Reduction of youth drug offenses
3 Increase citizen involvement in communities through crime prevention and neighborhood watch programs	BRADD Local Governments	Increased citizen participation against criminal activity
OBJECTIVE – C: Increase cooperation between Federal, state, and local law enforcement.		
1 Maintain safe communities free of concern over injury and/or loss of property from crime, through cooperation from all levels of law enforcement.	BRADD Local Governments	Reduction in Crime Statistics
2 Insure adequate resources are available for law enforcement agencies.	BRADD Local Governments	Increase in Law Enforcement efficiency
OBJECTIVE – D: Reduce the incidence of domestic violence and the injury to law enforcement officers from domestic violence calls.		
Explore the delivery of crisis intervention alternatives through local law enforcement agencies.	BRADD Local Governments	Reduction of Domestic Violence Assaults
OBJECTIVE – E: Promote cooperation among county governments to address jail problems.		
1 Assist local governments in developing uses for abandoned jail facilities, including funds to rehab existing sites.	BRADD Local Governments	Reduction of persons housed in County Jails
2 Establish holdover and juvenile facilities in areas not currently served	BRADD Local Governments	Reduction of Jail related costs
3 Make available to local officials information on home incarceration programs. Also assist in obtaining necessary funding for these new methods.	BRADD Local Governments	Reduction of persons housed in County Jails

4 Work with local county and city governments to investigate feasibility of juvenile housing alternatives to incarceration.	BRADD Local Governments	Reduction of Jail related costs
OBJECTIVE – F: Encourage and promote cooperation and integration of investigation and prosecution of physical and sexual assault, especially for child victims.		
1 Seek additional funding support for existing regional service providers such as Child Advocacy Centers and Rape Crisis Centers to expand their efforts to coordinate investigations and services to victims.	BRADD Local Governments	Reduction of Child Assaults
OBJECTIVE – G: Promote education and cooperation among law enforcement and service providers for prevention of frauds and scams, particularly for the elderly.		
1 Seek additional funding for the local Tri-Ad and Area Agency on Aging to expand their efforts to raise awareness of frauds and scams.	BRADD Local Governments	Reduction in Senior Related Crimes
OBJECTIVE – H: Improve the disaster mitigation and response efforts in the region.	BRADD Local Governments	Reduce the loss of life and property.
1. Provide assistance in the development of regional and county hazard mitigation plans.	BRADD Local Governments	Reduce the loss of life and property.
2. Solicit funding to implement projects identified in the hazard mitigation plans.	BRADD Local Governments	Reduce the loss of life and property.
3. Seek funding for facilities, equipment, and training needed by the public protection personnel in the region.	BRADD Local Governments	Reduce the loss of life and property.

CHAPTER 5

STRATEGIC PROJECTS

No changes to the existing regional projects were identified.

CHAPTER 6

EVALUATION / PERFORMANCE MEASURES

The performance measures for all three criteria were not met during the 2007-2008 evaluation period. The declining national economy and the loss of industry and jobs to foreign countries was identified as a major cause of the shortfall. The existing performance measures were retained for the upcoming 2008-2009 evaluation period.

A. IMPROVEMENT OF INCOME LEVELS

- **Evaluation of the 2006 - 2007 Performance Measure**

Performance Measure - Increase per capita income in the BRADD to 75% of the national income by 2007. The benchmark at the time of the plan development, based upon 2004 data, was 71.4% of the national rate.

Evaluation – The BRADD did not achieve the performance measure. Based upon the US Bureau of Economic Analysis 2005 per capita income data, the BRADD was 73% of the national income. 2005 per capita income: United States - \$34,495 and BRADD - \$22,430.

- **2007 – 2008 Performance Measure**

Performance Measure - Increase per capita income in the BRADD to 75% of the national income by 2008.

Evaluation – The BRADD did not achieve the performance measure. Based upon the US Bureau of Economic Analysis 2005 per capita income data, the BRADD was 73% of the national income. 2006 per capita income: United States - \$34,495 and BRADD - \$23,163.

- **2008 – 2009 Performance Measure**

Performance Measure - Increase per capita income in the BRADD to 75% of the national income by 2009.

B. IMPROVEMENT OF JOB CREATION AND RETENTION

- **Evaluation of the 2006 - 2007 Performance Measure**

Performance Measure - Create or retain 2,000 jobs by June 30, 2007.

Evaluation – The BRADD succeeded in achieving the performance measure. Based upon the Kentucky Cabinet for Economic Development new and retained industry, during the period from July 1, 2006 to June 30, 2007, the region experienced an increase of over \$145 million of private investment and almost 2,001 new jobs that resulted from 20 industries locating in the region or expanding existing operations.

- **2007 – 2008 Performance Measure**

Performance Measure - Create or retain 2,500 jobs by June 30, 2008.

Evaluation – The BRADD did not succeed in achieving the performance measure. Based upon the Kentucky Cabinet for Economic Development new and retained industry, during the period from July 1, 2007 to June 30, 2008, the region experienced an increase of over \$126 million of private investment and almost 1,126 new jobs that resulted from 28 industries locating in the region or expanding existing operations.

- **2008 – 2009 Performance Measure**

Performance Measure - Create or retain 2,500 jobs by June 30, 2009.

C. REDUCTION OF UNEMPLOYMENT

- **Evaluation of the 2006 - 2007 Performance Measure**

Performance Measure - Reduce unemployment in the region to a rate that is 95% of the national rate by 2007. The benchmark at the time of the plan development, based upon 2005 data, was 109% of the national rate.

Evaluation – The BRADD did not succeed in achieving the performance measure. Based upon July 2007 U.S. Department of Labor's Bureau of Labor Statistics the BRADD unemployment rate was 117% of the national rate (US - 4.6 % and BRADD - 5.4 %)

- **2007 – 2008 Performance Measure**

Performance Measure – Reduce unemployment in the region to a rate that is equal to the national rate by July 2008.

Evaluation - The BRADD did not succeed in achieving the performance measure. Based upon July 2008 According the U.S.

Department of Labor's Bureau of Labor Statistics the BRADD unemployment rate was 114% of the national rate (US – 5.7% and BRADD 6.5%)

- **2008 – 2009 Performance Measure**

Performance Measure – Reduce unemployment in the region to a rate that is equal to the national rate by July 2009.

APPENDIX A

BRADD BOARD OF DIRECTORS

Allen County

Bobby Young
Robert Cline
Dell Hall

County Judge/Executive
Mayor of Scottsville
Citizen

Barren County

Davie Greer
Darrell Pickett
Bob Hunt
David Lyons
William Webb, Past Chair

County Judge/Executive
Mayor of Glasgow
Mayor of Cave City
Mayor of Park City
Citizen

Butler County

David Fields
Eva Hawes
Horace Hammers
Kenny Cox

County Judge/Executive
Mayor of Morgantown
Mayor of Rochester
Citizen

Edmonson County

N. E. Reed, Chair
Timothy Houchin
David Webb

County Judge/Executive
Mayor of Brownsville
Citizen

Hart County

Terry Martin
John Johnson
Odell Martin
Tommy Atteberry
Elroy Larimore

County Judge/Executive
Mayor of Munfordville
Mayor of Horse Cave
Mayor of Bonnieville
Citizen

Logan County

Logan Chick
Gene Zick
James Wilkerson
Dewey Roche
Kenneth Whitson
Rev. Joe Carrico, Treasurer

County Judge/Executive
Mayor of Russellville
Mayor of Adairville
Mayor of Auburn
Mayor of Lewisburg
Citizen

Metcalfe County

Greg Wilson
Howard Garrett, Vice Chair
Harold Stilts

County Judge/Executive
Mayor of Edmonton
Citizen

Monroe County

Wilbur Graves
Bev McClendon
Eldon Veach

County Judge/Executive
Mayor of Tompkinsville
Mayor of Fountain Run

Roger Geraldts
Diane Ford

Mayor of Gamaliel
Citizen

Simpson County

Jim Henderson, Secretary
Jim Brown
Steve Thurmond

County Judge/Executive
Mayor of Franklin
Citizen

Warren County

Mike Buchanon
Elaine Walker
Steve Watt
Joe Wheet
Harold L. McGuffey

County Judge/Executive
Mayor of Bowling Green
Mayor of Smiths Grove
Mayor of Woodburn
Citizen

District At-Large

Mr. Harold Little
Curtis Sullivan

**Ex Officio
Council Chairpersons**

Ms. Ruthi Pike, Chairman
Davie Greer, Chairman
Edna Hawkins, Chairman
Kenneth Harper, Chairman
Gary Madison
Marie Smith
Devin Harper
Dr. Victoria Gordon

Regional Planning Council
Transportation Council
Aging Council
CEDS Strategy Committee
Hazard Mitigation Council
Citizen Corps Council
Workforce Investment Board
Center for Local Government

APPENDIX B

CEDS ADVISORY COMMITTEES

CEDS STRATEGY COMMITTEE

Allen County

Justin Marsh Private Sector – Wooten Insurance Company
Gary Mathis Planning Director

Barren County

Nicole Randall Private Sector – Dinosaur World
Amy Walker Private Sector/WIA Chair – ACK Controls

Butler County

Eva Hawes Private Sector and Mayor of Morgantown

Edmonson County

Marcella Pippin Private Sector
Earl Holmes Job Corps

Hart County

Glenn Thomas Private Sector – Hart County Realty

Logan County

Ron Timberlake Private Sector – CMSI
Jody Lassiter Economic Development Director

Metcalfe County

Mark Linkous Private Sector

Monroe County

Haley Simpson Private Sector - Insurance

Simpson County

Kenneth Harper/Chair Citizen Member
Gary Broady Private Sector – Franklin Bank and Chair of Franklin-Simpson
Industrial Authority

Warren County

Sam Repzka Private Sector

Regional

Miller Slaughter Cabinet for Economic Development
Manon Purdue Western Kentucky University
Larry Jaggars Labor Representative
Jeff Moore Kentucky Highway Department
Bruce Powell Mammoth Cave National Park

BARREN RIVER AREA AGENCY ON AGING COUNCIL

Allen County

Mr. Bill Minix
Mr. Eurie Brown
Ms. Virginia Heath

Barren County

Ms. Lou Ann Simpson
Ms. Dora Norris
Ms. Barbara Pendleton
Ms. Myla Salyer
Ms. Pam Hunt

Butler County

Ms. Joyce Guffy
Mr. Norman Park

Edmonson County

Ms. Yvonne Campbell
Ms. Madge Lashley

Hart County

Mr. Michael R. Devlin
Mr. Corene Richardson

Logan County

Ms. Nannie Scott
Mr. Bill Johnson
Ms. Bonnie Fulcher
Ms. Mabel Dockery
Ms. Marjorie Hesson

Metcalfe County

Mr. Walter Henderson
Mr. Jimmy Atwell

Monroe County

Mrs. Elizabeth Wilson
Mr. Edward Gerald

Simpson County

Ms Dorothy Clark
Ms. Christine Jarman
Mr. John Searcy

Warren County

Rev. Earl Jackson
Mr. Jay L Stine
Mr. L. D. Rasdall
Ms Edna Hawkins
Ms Dottie Beth Lawrence

Agency Representatives

Mr. Billy Vincent	Social Security Administration
Ms. Teresa Duff	CASK Foster Grandparent Program
Ms. Betty Satterfield	Experience Works
Ms. Traci W. Houchens	Experience Works
Mr. Doug Bradley	Lifeskills Corporation Office
Ms. Chris Keyser, Director	Bowling Green/Warren Co Primary Care Inc.
Ms. Shane Little	Dept of Community Based Services
Ms. Lori Powers	Bowling Green Housing Authority
Ms Marjorie Town	AARP
Ms. Linda Hilfer	RSVP
Ms. Yvonne Cook	Rosewood Health Care
Mr. James Robinson	International Center

Service Providers

Mrs. Ruth Morgan, Ombudsman	Kentucky Legal Aid
Mr. Scott Crocker/Jill Moore	Kentucky Legal Aid
Mr. Joel Stoner/Daniel Curry	Kentucky Legal Aid
Jim Simpson, Exec Director	Lifeline Homecare, Inc.
Ms. Linda Walker, Director	Lifeline Homecare, Inc.
Ms. Cheryl Allen/Sandi Knight	Community Action of Southern Kentucky
Ms Terri Kline, Director	T.J.Samson Adult Day Health
Ms Sherry Tabor	T.J.Samson Com. Hospital ADHC
Ms Debbie Wilson, Director	Metcalfe County Adult Day Care
Ms. Amy Wilson, Ex. Director	Metcalfe County Adult Day Care
Ms. Linda Wilkerson/Lisa Norris	Edmonton Adult Day Health Care
Ms. Teresa Rogers, Nutrition Manager	Canteen Service Company
Mr. Rodney Curry, Regional Food Service Dir.	Canteen Service Company
Ms. Sharlie Powell Rogers, Exec Director	BEST C.I.L., Inc
Ms. Karen LeSieur, PCAP Coordinator	BEST C.I.L., Inc
Ms Gerri Glenn, Exec Director	Commonwealth Health Corporation
Ms. Amy Phelps, Director	Barren River Adult Day Health

At Large Members

Rev. Freddie B. Brown
Ms. Joyce Bruce
Ms Juanita Delk

TRANSPORTATION COUNCIL

Allen County

Robert Cline	Mayor of Scottsville
Gary Mathis	Planning Director
Bobby Young	County Judge/Executive

Barren County

Darrell Pickett	Mayor of Glasgow
Davie Greer	County Judge/Executive
Kevin Myatt	Planning Director
Jeff Arnold	Developer

Butler County

Eva Hawes	Mayor of Morgantown
David Martin	Mayor of Rochester
David Fields	County Judge/Executive
Pete Phelps	County Road Supervisor
Galon Neighbors	Butler County EMS
Joe Gaddie	Sheriff
Kenneth Reed	Butler County Public Schools

Edmonson County

Timothy Houchin	Mayor of Brownsville
N.E. Reed	County Judge/Executive
Janet Dennison	Chamber of Commerce
Arnold Graham	Magistrate

Hart County

Odell Martin	Mayor of Horse Cave
Terry Martin	County Judge/Executive
John Johnson	Mayor of Munfordville

Logan County

Gene Zick	Mayor of Russellville
Logan Chick	County Judge/Executive
Wayne Thomas	Russellville Public Works
Tom Harnett	Logan Economic Alliance for Development

Metcalfe County

Howard Garrett	Mayor of Edmonton
Dean Rowe	County Road Supervisor
Greg Wilson	County Judge/Executive

Monroe County

Bev McClendon	Mayor of Tompkinsville
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Wilbur Graves

County Judge/Executive

Simpson County

Jim Brown
Steve Thurman
Jim Henderson
Dennis Griffin

Mayor of Franklin
Chamber of Commerce
County Judge/Executive
Franklin – Simpson Industrial Authority

Warren County

Emmett Wood
Donna Tooley
Cindy Moore
Jim Vance
Steve Hunter
Elaine Walker
Dennis Embry
Rob Barrett
Jeff Warren
Mike Buchanon
Ed Dyer
Greg Weathers

Public Works Director
Community Action Agency
Bowling Green Bicycle Club
ITA
Planning Commission Director
Mayor of Bowling Green
Averitt Express
BG/WC Airport Manager
Citizen Representative
County Judge/Executive
Warren County Road Supervisor
Warren Rural Electric Cooperative

Districtwide

Carroll Gibson
Richie Sanders
David Williams
Brett Guthrie
C. B. Embry
Dottie Sims
Jody Richards
Jim DeCesare
Rob Wilkey
Johnnie Bell
James Comer
Jeff Moore
Keirsten Jagers
Deneatra Hack
Shane Blankenship
Patty Dunaway
Josh Hornback
Patsy Anderson
Anna Peterson

Senator District 5
Senator District 9
Senator District 16
Senator District 32
Representative District 17
Representative District 19
Representative District 20
Representative District 21
Representative District 22
Representative District 23
Representative District 53
District 3 Highway Office
District 3 Highway Office
District 3 Highway Office
District 3 Highway Office
District 4 Highway Office
District 4 Highway Office
University of Kentucky
Office of Minority Affairs

BARREN RIVER WORKFORCE INVESTMENT BOARD

Allen County

Herbert Conner
Sue Trammel

Dollar General Corporation
Fashion Curl Beauty

Barren County

LaNetta Little
John Eaton
Amy Walker, Chair
Vickie Wade
Liz Wade

R R Donnelley & Sons
Jasco International
ACK Controls
Glasgow Career Center
Dept for Community Based Services

Butler County

Michael Martin
William D. West

BG Machine & Welding
Pride Plastics

Edmonson County

N. E. Reed
Susan Hardin

County Judge/Executive
Great Onyx Job Corps.

Hart County

Elroy Larimore
Margaret Wilson
Terry Shelton

Green River Valley Water District
Community Member

Logan County

Devin Harper
James E. Wilkerson

Logan Aluminum
Emerson Electric

Metcalf County

David Estes
Randy Sexton

Da-Ranco, Inc.
Sexton Appraisals & Realty

Monroe County

Lewis Carter
Benny Simpson

KY Farm Bureau

Simpson County

Damian Wirth
Richie Sanders

New Mather Metals

Warren County

Bob C. Brown
Cheryl Allen

Community Action of Southern Kentucky

Billy Crabtree
Barbara Miller
Debbie Brizendine
Ron Ramsey
Mary Jo Sims
Jim Wallace
Chris Gutherie
Dr Nathan Hodges
Lee McBrayer
Manon Pardue

KY Council of Post Secondary Education
Office of the Blind
US Dept of Veterans Affairs
KY Farmworkers Program Inc.
Experience Works
Office of Voc. Rehab
Trace Die Cast
BG Tech College & KATI
Scott, Murphy & Daniel
Western Kentucky University

Regional

Robert Akin

WATER MANAGEMENT COUNCIL

Allen County

Robert Cline	Mayor of Scottsville
Gary Mathis	Planning Director
Bobby Young	County Judge/Executive
John Jones	Allen County Water District

Barren County

Darrell Pickett	Mayor of Glasgow
Davie Greer	County Judge/Executive
David Lyons	Mayor of Park City
Elroy Larimore	Green River Valley Water District
Joe Gardner	Caveland Environmental

Butler County

David Fields	County Judge/Executive
Eva Hawes	Mayor of Morgantown
Billie Clark	Morgantown Planning Commission
Roland Stephens	Butler County Water District

Edmonson County

Tim Houchin	Mayor of Brownsville
N.E. Reed	County Judge/Executive
Harold Stewart	Edmonson County Water District
Tim Rich	Edmonson County Planning Commission

Hart County

Odell Martin	Mayor of Horse Cave
Tommy Atteberry	Mayor of Bonnieville
Terry Martin	County Judge/Executive
John Johnson	Mayor of Munfordville
Elroy Larimore	Green River Valley Water District
Don Gore	Hart County Joint Planning Commission

Logan County

Gene Zick	Mayor of Russellville
Logan Chick	County Judge/Executive
James Wilkerson	Mayor of Adairville
Dewey Roche	Mayor of Auburn
Bobby Price	Auburn City Council
Kenneth Whitson	Mayor of Lewisburg
George Arnold	Logan-Todd Water Authority
Bill Stokes	East Logan Water District
Smokey Smotherman	North Logan Water District
John Barnes	South Logan Water Association

Metcalfe County

Howard Garrett
Greg Wilson

Mayor of Edmonton
County Judge/Executive

Monroe County

Bev McClendon
Wilbur Graves
Eldon Veach
Roger Gerald
Patrick Myatt
Tom Baker
Joe Cornwell

Mayor of Tompkinsville
County Judge/Executive
Mayor of Fountain Run
Mayor of Gamaliel
Monroe County Water District
Tompkinsville Water Works
Fountain Run Water District

Simpson County

Jim Brown
Jim Henderson
James Snider
Carter Munday

Mayor of Franklin
County Judge/Executive
Simpson County Water District
Franklin-Simpson County Planning Commission

Warren County

Steve Hunter
Elaine Walker
Mike Buchanon
Dr. Andrew Ernest
Ruthi Pike
Harvey Johnston III
Donna Harmon

Planning Commission Director
Mayor of Bowling Green
County Judge/Executive
Associate Dean – Ogden College, WKU
NRCS
Warren County Water District
Bowling Green Municipal Utilities

BARREN RIVER DEVELOPMENT COUNCIL

Allen County

Darren Woodruff	US Bank
Dan M. Harbison	Farmers National Bank, President & CEO

Barren County

Scott Luth	Glasgow, IDEA
Tommy Jackson, Sec/Treas.	Edmonton State Bank
Butch Bunnell	PBI Bank
John Lawson	US Bank
Jim Lee	Citizens First Bank, Community President

Butler County

Kenny Cox	Morgantown Bank & Trust
Steve Graham	PBI Bank

Edmonson County

Dion Houchins, Chairman	Investment Planners, Inc.
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Hart County

Kenneth Kidd	PBI Bank
Lewis Bauer	Citizen First Bank, Community President
Glen Thomas	Hart County Ind. Authority
Virginia Davis	Hart County Chamber of Commerce
Carla Wuertzer	Citizen First Bank, Community President

Logan County

Tom Harnett	Logan Economic Alliance for Development Inc.
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Metcalfe County

John Thompson	Edmonton State Bank
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Monroe County

Tommy Ross	South Central Bank
------------	--------------------

Simpson County

Gary Broady	Franklin Bank
Scott Brown	Citizens First Bank, Community President

Warren County

Brad Howard	South Central Bank
-------------	--------------------

Eric Walker	US Bank
Jim Hizer	Bowling Green Area Chamber of Commerce
Gary Pierce	Republic Bank
Mike O'Kelly	Integra
Kent McBrayer	Citizens First Bank
Tom Smith	American Bank
Dr. Sadiq Shah	WKU, Associate Vice Pres. For Research & ED
Martin Jones	Martin Jones Assoc. LLC
Buddy Steen	Central Region Innovation & Commercialization Center
Steven D. Sutton	Chase Commercial Banking
Rick Starks	Economic Development
Dr. William Tallon	WKU – Dean of Gordon Ford College of Business

APPENDIX C

BARREN RIVER AREA DEVELOPMENT DISTRICT STAFF

AS OF SEPTEMBER 23, 2008

Executive Director: Rodney Kirtley

Suzanne Allison	Administrative Assistant
Tanishia Bailey	Aging Case Manager
Gene Becker	Director, Community Development
Christina Brown	Aging Case Manager
Amy Carroll	Associate Fiscal Officer
Adam Carver	GIS Technician/Water Service Specialist
Helena Chase	WIA Case Manager
Brent Childers	Public Administration Specialist
Nick Cook	Project Specialist, Community/ED
Martin Elmes	WIA Case Manager
Susan Ezell	Aging Case Manager
Pamela Goodbar	Administrative Assistant
Teairra Halsell	Aging Case Manager
Kim Halter	Family Caregiver Coordinator
Angie Harlin	WIA Case Manager
Michelle Hines	Aging Planner/Homecare Coord.
Becky Hudnall	Aging Assistant
Alecia Johnson	Aging Case Manager
Clint Johnson	Finance Assistant
Ashley Lawrence	Transportation Planner
George Leamon	Director, WIA
Sharon Lenhart	Receptionist
Kristen Malone	WIA Case Manager
Debbie McCarty	Director, Aging Services
Kim Morrow	GIS/GPS Manager
Tonya Mudd	WIA Case Manager
Hong Nguyen	Finance Officer
Courtney Nunn	Project Specialist, Community/ED
Lacey Phillips	Aging Case Manager
Barbara Pollock	WIA Case Manager
Tamara Prather	Aging Case Manager
Justin Reed	GIS/GPS
Bill Renfro	WIA Assistant Finance Officer
Erick Roy	Network Administrator
Amy Scott	MPO Coordinator
Virginia Stokes	Aging Case Manager
Brittany Tabor	Aging Case Manager
Peggy Thompson	Finance Officer
Peggy Tuck	WIA Case Manager
Jo Lynn Vincent	Office Manager
Sharon Woods	WIA Finance Officer
Beverly Woodward	WIA Associate Director/Monitor

APPENDIX D

BRADD BOARD RESOLUTION

RESOLUTION

Barren River Comprehensive Economic Development Strategy Update Fiscal Year 2008-2009

WHEREAS, the Barren River Area Development District (BRADD) is one of fifteen Area Development Districts within the Commonwealth of Kentucky; and

WHEREAS, the Kentucky Area Development Districts, in coordination with the Governor's Department for Local Development (DLG) and the Economic Development Administration (EDA), has engaged in a Commonwealth-wide community-based, strategic planning process; and

WHEREAS, the Comprehensive Economic Development Strategy (CEDS) Update has been developed and recommended for approval by the BRADD CEDS Strategy Committee; and

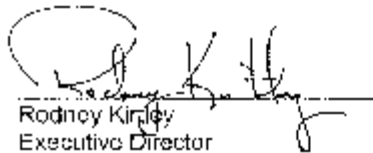
WHEREAS, the Board of Directors recognizes this plan as the Barren River Area Development District's consensus for future growth and revitalization in the region.

NOW, THEREFORE, BE IT RESOLVED, that the Barren River Area Development District Board of Directors approves and adopts the 2008-2009 Barren River Comprehensive Economic Development Strategy Update and will submit copies to the Economic Development Administration, Governor's Department for Local Government, and Appalachian Regional Commission.

Adopted this 22nd day of September 2008



N. E. Reed
Chairman



Rodney Kirpby
Executive Director